

3401 Alexander Avenue  
Tacoma, WA 98421

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To: Brian Masten

From: Thais Howard, Project Manager

Re: Memo of Final Acceptance  
Orion Marine, Pier 3 Upgrade (069458)  
Contract No. 069458; Project No. 092935  
Contractor: Orion Marine Group

The work has been completed in accordance with the contract documents.

Requested Action: Recommend Final Acceptance, per RWC 39.08.030 and the Contract Documents, for the work included in the contract referenced above. The date of Final Acceptance is the executed date of this Memo of Final Acceptance.

The Contractor is responsible for notifying all subcontractors and suppliers of Final Acceptance immediately upon receipt of Final Acceptance.

Sincerely,



Thais Howard  
Director of Engineering

Date: 1-5-15

cc: Internal Stakeholders  
External Stakeholders